

Municipality of Anchorage

Ten-Year Plan on Homelessness

2009 Update

Prepared by the Anchorage Coalition on Homelessness

For more information, contact the Anchorage Coalition on
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Mayor's Task Force on Homelessness Members (2004-2005)

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Susan Kaer, Chamber of Commerce, c/o Ramada Inn Anchorage
Downtown
Robert Klein, Alcohol Beverage Control Board
Ed O'Neill, Anchorage Responsible Beverage Retailers Association, Inc.
Rod Pfeiger, CHARR c/o Northwest Cruiseship Association

Community-Based Organizations/Neighborhoods

Kim MacBeath, Federation of Community Councils

Education

Janet Levin, Anchorage School District

Faith Community

Connie Jones, Interfaith Council, c/o St. Mary's Episcopal Church

Funders

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Public Safety

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Social and Housing Services Providers

Hilary Morgan, Homeward Bound, RurAL CAP

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**Anchorage Coalition on Homelessness
Executive Oversight Board Members (2009)**

Social and Housing Services Providers

Trevor Storrs, Alaskan AIDS Assistance Association, *Co-Chair*
Melinda Freemon, Homeward Bound, RurAL CAP
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Lindsey Dixon, Cook Inlet Housing Authority
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Funders

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State Coalitions

Suzi Pearson, Alaska Housing and Homelessness Coalition

Staff

Corrine O'Neill, Department of Neighborhoods
Darrell Hess, Department of Health and Human Services
Diane Ingle, Department of Health and Human Services

Background

In 2004, Mayor Begich brought together a 24-member group, know as the Mayor's Task Force on Homelessness. The Task Force was asked to develop a plan for how Anchorage could address the issue of homelessness by the year 2015 and was a subcommittee of the Housing and Neighborhood Development (HAND) Commission. The membership on the Task Force included homeless and formerly homeless people, representatives from nonprofit agencies, public safety personnel, businesses, the school district, government officials, and charitable foundations. Input to the Task Force was given by homelessness experts in the Anchorage community and comments from interested members of the public.

The efforts of the Task Force mirrored a national movement of a growing number of U.S. cities developing 10-Year Plans to end homelessness. This objective was a priority of the U.S. Conference of Mayors, which Mayor Begich attended in January of 2004. A Ten-Year Plan was developed by this group that contained over 200 community action steps that are to be accomplished in one, three, and five year increments and was *passed by the Municipal Assembly on January 11, 2005*.

A copy of the original Plan, that contains more details about the creation process, can be found at www.muni.org/CDBG/.

Ten Year Plan Vision

The Task Force envisioned that:

"In ten years, the homeless of Anchorage will be connected with a way to secure safe and affordable housing within three months being identified by any provider of homeless services."

Plan Focus and Core Areas

The Plan was built on a Housing First" model, a best practice approach, which seeks to change the way homeless families and individuals are served by placing them in housing as a first step. It is premised on the idea that individuals and families are more responsive to interventions and support once they are in permanent housing. The Plan recognizes the importance of permanent housing options for households experiencing homelessness and calls for the creation of 500 additional affordable housing units. It also includes various other housing creation action steps.

The core areas identified in the Plan to assist in meeting the vision are the following:

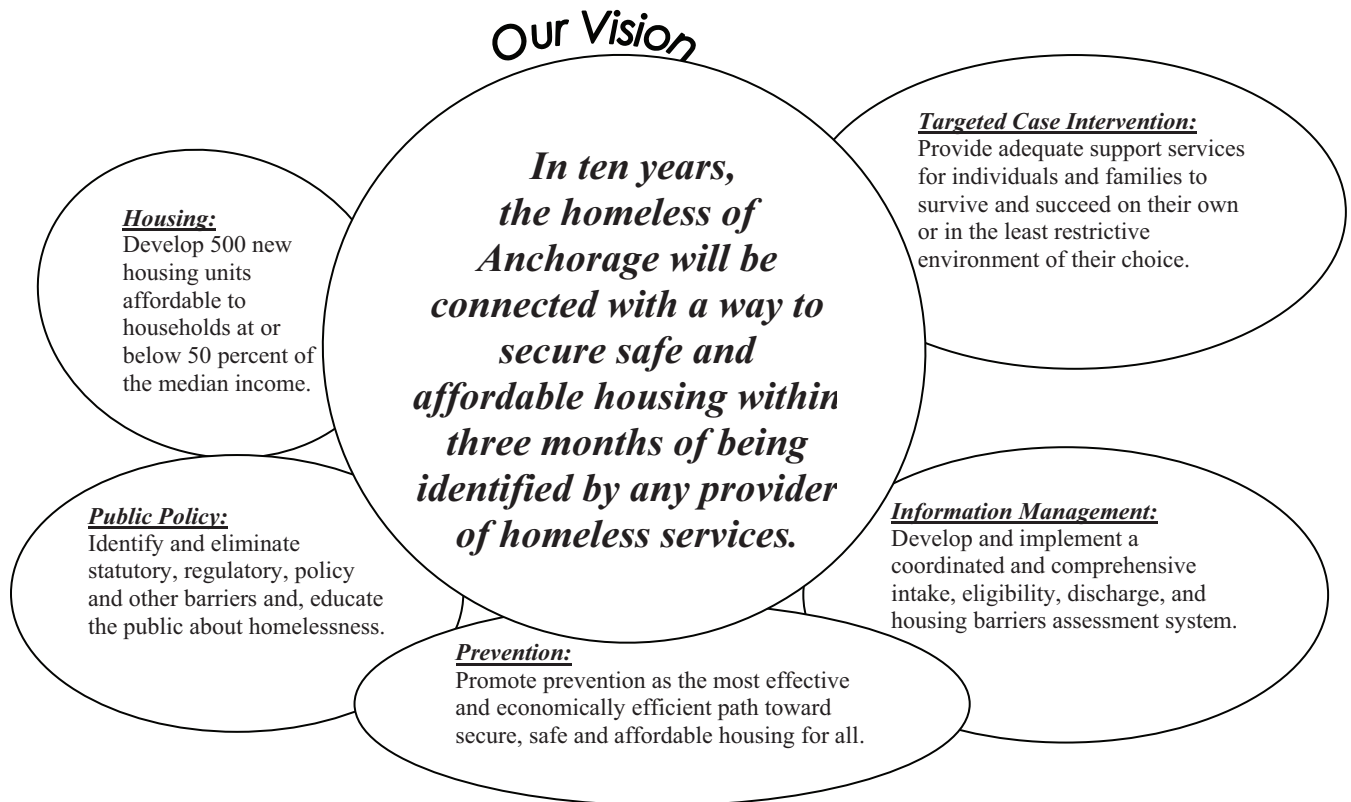
- Public
- Policy Housing
- Prevention
- Targeted Case Intervention
- Information Management

Ten Year Plan Implementation

The Plan originally called for a five person Oversight Committee to ensure that the action steps were being accomplished. It became apparent after the passage of the Plan that there needed to be continual active work and oversight of the Plan in order to make significant progress on the Action Steps.

In 2007 the Anchorage Coalition on Homelessness was formed. The Coalition was created by combining the original Oversight Board for the Plan with a group meeting in Anchorage known as the Homelessness Services Forum. An Executive Oversight Board for the Coalition was delegated to provide guidance on the Plan and direction to the Coalition. The Executive Oversight Board annually reviews the steps in the Plan and updates the working draft.

The mission of the Anchorage Coalition on Homelessness is to be a network of businesses, non-profits and community members who provide a continuum of support to prevent homelessness and connect the homeless to safe, secure and affordable housing. The Coalition is a voluntary membership body that invites all members of the community to come and be apart of this group.



Public Policy

Identify and eliminate statutory, regulatory, policy and other barriers, and educate the public about homelessness.

Action Group: Plan Oversight Policy

Action Steps

Proposed Accomplishment Year	Original Plan Reference	Summarized Action Step	Status Update: 2009
Year 1 (2005)	1.1.a	Mayoral Appointed Oversight Board Appointed	Current Oversight Board Elected by Anchorage Coalition on Homelessness with two Mayorial Appointed HAND Commission Members. Action Step is complete.
	1.1.b	Appoint Senior Level Homelessness Staff	Diane Ingle, Director of the Municipality Department of Health and Human Services, has been appointed as Senior Level Staff. Action Step is complete. Prior appointees include Diane DiSanto and Marge Larson.
	8.1.c	Checking In. Annually, or more often, Executive Oversight Board will complete a review of the Plan. Review will include a summary of accomplishments and suggestions for Plan updates. Based on this review, the Executive Oversight Board will provide an update to and invite feedback from the HAND Commission, Mayor, Assembly and Federation of Community Councils.	Last review conducted in Feb. of 2007 at EOB retreat. Plan was reviewed again in 2010 by the EOB. Action Step is ongoing.
Year 3 (2007)	1.3.a	Oversight Board Transition. Original five member Oversight Board transitioned to Executive Oversight Board for the Anchorage Coalition on Homelessness.	EOB meets monthly. Action Step is ongoing.
	3.3.d	Service Providers' Meetings. Bimonthly meeting of the Anchorage Coalition on Homelessness to provide community "feedback" to fine-tune policies, identify gaps and redundancies in services, assess changing homeless risks, and share ideas on best practices.	ACH meets bimonthly. Action Step is ongoing.
	8.3.a	Best Practices. Continue to research best practices and additional funding opportunities to further the action steps developed by the Task Force.	Grant received by the Municipality to staff ACH in 2007. Grant received by the 4 A's to staff the ACH in 2009. Action Step is ongoing.
Year 5 (2009)	1.5.a	Executive Oversight Board Reassessment. Executive Oversight Board completes a re-assessment of Plan on Homelessness.	EOB to review Plan on 2/11/10 and 3/11/10. Action Step is ongoing.
	4.5.b	Community-Wide Buy-In. Priorities and objectives identified by the Anchorage Coalition on Homelessness will be fully incorporated into the Municipality's, agency's and partners' programs and funding decisions and will be the rule of thumb when dealing with homelessness.	Ten Year Plan objectives incorporated into BHAP funding by AHFC and CDBG Public Service Funding opportunities. The Homeless Leadership Team creates objectives for the chronically homeless. Action Step is ongoing.
Year 10 (2014)	1.10.a	Executive Oversight Board Reassessment. EOB completes a re-assessment of Plan on Homelessness.	Action Step is ongoing.

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Action Group: Public Communications

Action Steps

Proposed Accomplishment Year	Original Plan Reference	Summarized Action Step	Status Update: 2009
Year 1 (2005)	1.1.c	White Paper	Housing First White Paper completed and on the Coalition Website. Housing First White Paper presented to the Anchorage Municipal Assembly in 2008. Action Step is complete.
	1.1.d	Speakers' Bureau. Create a community speakers' bureau with partners and people who are homeless to promote ACH activities among community entities; train the speakers' bureau members.	RurAL CAP continues to train a speaker's bureau of homeless and formerly homeless individuals. Action Step is complete.
	1.1.f	Review Plan. Create, review, and implement an annual communications and public policy strategy.	Website completed by the Coalition. Advertisement put together on Housing First by RurAL CAP and AMHTA. ACH provides a list of the top 10 barrier to the Secretary of HUD. AMHTA takes public officials to see Housing First projects in WA. Coalition continues to work on parking meter project with the
	2.1.d	ASD Link to Housing First. Educate/engage School Board on housing issues and pursue a School Board resolution.	Resolution passed by Anchorage School Board in 2005. ASD participation in Point in Time Count and on Beyond Shelter Steering Committee. Action Step is complete.
	3.1.c	Common Definition of Homelessness. Voice support at the U.S. Conference of Mayors for creating a single definition of homelessness for use in all McKinney Act programs.	Mayor Begich in 2005 introduced a resolution. Coalition sent public comments and passed a resolution on the HEARTH Act which impacts the homeless definition. HEARTH Act passed by Congress in 2009 which will impact the definition of
	4.1.b	State Funding. The Municipality and its partners will work with the State's Interagency Council on the Homeless, Governor's Council on Homelessness, legislators and stakeholders to assure those making funding decisions understand the impact of those decisions.	Municipality and AMHTA put the the Housing Trust in their legislative package in 2007 and 2008. Action Step is ongoing.
Year 3 (2007)	1.3.b. and 1.3.d	Public Communication Campaign. Maintain and expand public communication campaign, including speakers bureau.	Action Step is complete.
	1.3.c	Update White Paper and Power Point Presentation	The Mayor's Leadership Team creates additional materials on housing first for public dissemination. Action Step is ongoing.
	1.3.d	Maintain and expand speakers' bureau	Action Step is complete.
Year 5 (2009)	1.5.b.	Public Communication Campaign.	Action Step is complete.
	1.5.c	Update White Paper	Action Step is complete.
	1.5.d.	Maintain and expand speakers' bureau	Action Step is ongoing.
Year 10 (2014)	1.10.c	Update White Paper	Action Step is ongoing.

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Information Management

Develop and implement a coordinated and comprehensive intake, eligibility, discharge, and housing barriers assessment system.

Action Group: Data Management and Coordination

Action Steps

Proposed Accomplishment Year	Original Plan Reference	Summarized Action Step	Status Update: 2009
Year 1 (2005)	3.1.b.	Infrastructure and Support for Coordinated Housing First Approach. Develop a partnership between United Way 211 and HMIS to provide infrastructure to the community that supports common resource referrals, intake and training and technical assistance.	HPRP Subcommittee created to link emergency assistance between 211 and HMIS in 2009. Anchorage begins working on a single point of entry for homeless services and prevention. Action Step is
	3.1.a.	Coordinated Assessments. Develop assessments for use in HMIS by the community such as common intake, eligibility, discharge (includes evictions), and self-sufficiency assessments (expands HMIS beyond "Service Point") in Year 1.	HPRP Subcommittee created a common emergency assistance screening tool. Expanded use of the self-sufficiency matrix by Beyond Shelter. Action Step is complete.
	1.1.e	Ensuring Participation. The Mayor's Office, ACH and the Affordable Housing Partnership take leadership roles in endorsing broad-based participation in developing and sustaining HMIS.	HMIS in Anchorage has a rapid expansion. Action Step is ongoing.
	7.1.c.	Housing Point. Identify resource for implementing "Housing Point" or similar system for maintaining a community-wide inventory of housing units on a real-time basis.	AHFC takes the lead in purchasing the Alaska Housing Locator. Coalition continues to encourage increased usage of the system. Action Step is ongoing.
Year 3 (2007)	7.3.c.	Housing Point. Housing Point or similar is implemented.	Alaska Housing Locator launched by AHFC in 2008/2009, a housing point type system. AHFC works to improve usage in 2009. Ongoing need for <u>increased participation</u>
	1.3.e.	Endorse participation in HMIS and 211.	Utilization of HMIS and 211 has continually been recommended to the community. Action Step is ongoing.
	5.3.b. 4.3.a.	Services and Funding Responsive to Need. Through aggregation of HMIS data identify gaps in services necessary to attain/retain housing and direct resources to these services. Identify funding sources, services and service providers that are not effectively addressing housing barriers. Consider redirecting resources accordingly.	Self-sufficiency Matrix has been incorporated into HMIS and is being utilized by Beyond Shelter and their CoC Rapid Re-housing projects. Action step ongoing.
	3.3.e.	ASD and Housing First Link. Create a mechanism to link ASD data (DOE) with HMIS data and include individuals identified as homeless by ASD in Continuum of Care gaps analysis.	
Year 5 (2009)	3.5.a.	Common assessment system is fully integrated into the electronic and web-based Homeless Management Information System (HMIS)	Completed through HPRP and 211 implementation. Action Step is ongoing.
	4.5.a.	HMIS Participation. State, HUD, MOA and select private funders to require entry of client data into the HMIS as part of all grant applications and awards related to homelessness.	The ACH continues to support increased funding for HMIS. Including needed endorsements and participation from the State of Alaska, DHSS and the Veterans Administration. Action Step is ongoing.
Year 10 (2014)	3.10.a.	Dial 2-1-1. Coordinate resources to provide for a "2-1-1" statewide telephone information system.	United Way continues to need support to make the system 24 hours.

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Action Group: Checking In

Action Steps

Proposed Accomplishment Year	Original Plan Reference	Summarized Action Step	Status Update: 2009
Year 1 (2005)	8.1.a	Affordable Housing Inventory. Alaska Affordable Housing Partnership is the conduit for sharing information on gains and losses in Anchorage affordable housing units at each quarterly meeting.	Starts of inventory by partnership between HUD, AMHTA, AHFC, and MOA. CoC continues to inventory annually permanent supportive housing. Action Step is complete.
Year 3 (2007)			
Year 5 (2009)			
Year 10 (2014)			

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Housing

Provide safe, secure, and affordable housing for all.

Action Group: Permanent Housing Production and Preservation

Action Steps

Proposed Accomplishment Year	Original Plan Reference	Summarized Action Step	Status Update: 2009
Year 1 (2005)	6.1.a.	Housing Production. Create 20 new affordable housing units targeted at the homeless population.	Completed 34 Supportive Housing Units: 24 units by RurAL CAP and 10 by Anchorage Housing Initiatives. Action Step is complete.
	7.1.d.	Maximize 811 Program Housing Production. Ensure an Anchorage application for 811 and 202 units (housing for people with disabilities, housing for seniors, respectively) every year HUD makes such funding available. Promote an increase of allotted 811 units for Alaska with HUD.	NeighborWorks application in 2009 for 811. Several 202 applications in 2008 and 2009. Training provided by AHFC on 811 and 202 process in 2009. NeighborWorks receives the funding in 2010. Action Step is ongoing.
	6.1.e.	Mobile Home Parks. Convene a subcommittee of the HAND Commission to address the status of mobile home parks and manufactured housing in Anchorage.	Subcommittee convened. Several mobile home park programming and redevelopment ideas explored from 2005 to 2009. Action Step is complete.
	6.1b	HOME. Dedicate HOME Investment Partnerships Program funds from the Municipality of Anchorage to production of affordable rental housing units.	HOME Rental Development Program formed. Funded RurAL CAP's 16 supportive housing units. Action Step is complete.
Year 3 (2007)	6.3.a.	Housing Production. Create 140 additional affordable housing units targeted at the homeless population.	Potential Housing Developments include Karluck Manor, Chelsea Inn, and Lousacc Manor. Action Step is ongoing.
	6.3.b.	Affordable Housing Developers. Identify developers willing to build housing units available and affordable to individuals and families at or below 60% of AMI.	Action Step is ongoing.
	6.3.c.	Mobile Home Parks. Create a mechanism to assure manufactured housing and mobile home parks remain viable, long-term affordable housing option.	Action Step is proposed for deletion.
Year 5 (2009)	6.5.a.	Housing Production. Create 140 additional affordable housing units targeted at the homeless population.	Anchorage City Church, Beacon Hill Program develops 4 Transitional Housing units for women with children (up to 32 beds). Action Step is ongoing.
	6.5.b.	Land for Housing. Dedicate publicly owned lands for affordable housing development.	Department of Neighborhoods works consistently with Heritage Land Bank on opportunities. Action Step is ongoing.
	6.5.e.	Mobile Home Parks. Stabilize at least one mobile home park as a viable, long term affordable housing option in Anchorage.	Action Step is proposed for deletion.
Year 10 (2014)	6.10.a.	Housing Production. Create 200 additional affordable housing units targeted at the homeless population.	

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Action Group: Expanding Housing Production Incentives/Addressing the Market

Action Steps

Proposed Accomplishment Year	Original Plan Reference	Summarized Action Step	Status Update: 2009
Year 1 (2005)	6.1.c.	Appropriate Housing Production Incentives. Through a subcommittee of the HAND Commission or the Affordable Housing Partnership, identify resources to encourage/require one-bedroom and four-bedroom unit affordable rental unit production.	No action.
	6.1.h.	Economic Development and Housing Link. Research methods of addressing the negative impact of low-wage business developments in Anchorage, including employer-provided housing subsidies for low-wage workers, impact taxes, tax incentives, or streamlined permitting processes.	Assembly Committee Housing and Neighborhood Task Force develops top 10 strategies.
	2.1.a. and 5.1.f.	Capital Funds for Dispersed Facilities. Encourage funders to consider additional funding to allow for higher capital costs associated with dispersing facilities throughout Anchorage.	No action.
	6.1d.	Municipal Development Authority. Create a development authority within the Municipality of Anchorage from the current Heritage Land Bank.	Anchorage Community Development Authority created.
	4.1.c.	Affordable Housing Funds. Research models for new affordable housing resources, like a Housing Trust Fund, Bed Tax contributions, and tax credits to hotels that house homeless families during the school year.	Housing Trust Fund spearheaded by the AMHTA.
Year 3 (2007)	4.1.b.	Appropriate Housing Production Incentives. Encourage funders to incorporate funding preferences that encourage affordable one- and four-bedroom units within the Municipality of Anchorage.	No action.

Housing

Provide safe, secure, and affordable housing for all.

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		6.1.f.	AHFC Funding for Housing. Encourage the State of Alaska to allow AHFC to direct more/all of its resources to affordable housing.	No action.
		4.3.c.	Housing Trust Fund. Create a Housing Trust Fund that contributes to affordable housing locally.	No action.
		6.5.c.	Inclusionary Housing Ordinance. Encourage all developers to set aside a percentage (i.e. 2%) of total development as affordable housing units.	Assembly Committee Housing and Neighborhood Task Force develops top 10 strategies and considers inclusionary zoning. Action step ongoing.
		6.5.d.	Appropriate Housing Production Incentives. Create incentives through local tax breaks or other means to encourage affordable four-bedroom units	Assembly passes fee waivers and tax abatements for affordable housing for the homeless. Action step ongoing.
Year 10 (2014)	6.10.b.	Mixed Income Housing. Build incentives and partnerships that create mixed-income housing developments across the Municipality	No action.	
Year 10 (2014)	6.10.c.	Continue year five action steps	No action.	

Action Group: Subsidizing Rent

Action Steps and Status

Proposed Accomplishment Year	Original Plan Reference	Summarized Action Step	Status Update: 2009
Year 1 (2005)	7.1.b.	Housing Choice Vouchers and Public Housing. No net loss of Housing Choice Vouchers and Public Housing available in Anchorage and promote the award of addition increments of Housing Choice Vouchers to meet existing need.	Flexibility for housing opportunities through creation by AHFC being a Moving to Work entity (coalition submits comments). DoN provides Tenant Based Rental Assistance grant to Catholic Social Services to house the chronically homeless. Action step ongoing.
Year 3 (2007)	7.3.b.	Project Base Housing Choice Vouchers. Project-Base 20% of all Housing Choice Vouchers in Anchorage for properties that primarily serve people who are in need of supportive services and/or case management to remain successful tenants.	AHFC releases Project Based Vouchers through the SNHG Round. Several Anchorage applicants. Action step ongoing.
Year 5 (2009)			
Year 10 (2014)			

Action Group: Specialized Transitional Housing

Action Steps

Proposed Accomplishment Year	Original Plan Reference	Summarized Action Step	Status Update: 2009
Year 1 (2005)	7.1.e	Transitional Housing. Identify gaps (#beds) in successful transitional housing programs in Anchorage for youth, victims of domestic violence and the chronic homeless.	Continuum of Care outlines transitional and permanent housing bed needs annually.
Year 3 (2007)	7.3.e	Transitional Housing. Expand transitional housing options as identified in 7.1.e.	Safe Harbor Muldoon adds 50 Transitional Housing Bed.
Year 5 (2009)			
Year 10 (2014)			

Targeted Case Intervention

Provide adequate support services for individuals and families to survive and succeed on their own and in the least restrictive environment of their choice.

Action Group: Coming In

Action Steps and Status

Proposed Accomplishment Year	Original Plan Reference	Summarized Action Step	Status Update: 2009
Year 1 (2005)	5.1.e.	Anonymous Mail and Voice Mail Options. Encourage all emergency and transitional housing programs to provide mail addresses and telephone messaging systems for use by clients that are unrecognizable as the location of a homeless shelter or a social services provider.	Lifeline phone services create less of a demand for voicemail options.
	2.1.a.	Daytime Respite/One-Stop Engagement. Reduce the day-time impact of the homeless on neighborhoods by providing a daytime respite area at Bean's Café or other like-location.	Bean renovates and opens a day time respite space in 2007.
Year 3 (2007)	2.3.a.	Daytime Respite/One-Stop Engagement. Reduce the day-time impact on neighborhoods by moving Crossover House (ACMHS's Homeless Outreach Program), or other appropriate facility back downtown and open access to all homeless Alaskans.	AMHTA works with ACMHS on pre-development plans 2007-ongoing
Year 5 (2009)	2.5.A 3.5.b.	Daytime Respite/One-Stop Engagement. New Crossover House, or other appropriate entity, is the central HMIS gathering station and is open 24 hours a day.	
Year 10 (2014)	2.10.a		

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Action Group: Reaching Out

Action Steps and Status

Proposed Accomplishment Year	Original Plan Reference	Summarized Action Step	Status Update: 2009
Year 1 (2005)	2.1.b.	High Impact Camp Outreach. Design pilot program to bring together case managers and neighborhood clean-up efforts to identify and work with campers to find safe, permanent housing alternatives to the top 5 highest impact "camps" in Anchorage.	Rural CAP continues to do camp outreach. Mayor's Leadership Team in 2009 explores the idea of HOT teams.
Year 3 (2007)	2.3.b	High Impact Camp Outreach. Continue program to bring together case managers in efforts to identify permanent housing for homeless occupying high-impact "camps."	Catholic Social Services begins to mobilize medical services into the camps.
	2008 Amendment	Reducing Camp Impact on Community. Continue program to clean-up garbage left by campers and encourage groups to stop feeding campers outside of facilities or designated areas.	Municipality passes a new camping ordinance in 2009. EOB review potential issues. ABBRA continues to clean-up camps.
	2008 Amendment	Project Homeless Connect. The Coalition will hold a Project Homeless Connect event at least annually in order to provide one-stop shop services to persons that are homeless. The Coalition will continue its support of Stand Down.	ACH successfully hosts 6 Project Homeless Connects.
	5.3.d	Mobile Case Management. Encourage the use of mobile case managers with vehicles for offices, wireless laptops and cell phones for communication, that can go to where the homeless/at risk are, reducing the need for homeless/at-risk to travel for services. (HPRP)	Beyond Shelter and HPRP begin using mobile case management model, but have difficulty with implementation.
	2.3.c and 5.3.e	Mobile Case Management/Beyond Shelter. Reach families living in non-housing, such as cars, or who can't get into shelters through mobile case managers.	Beyond Shelter a program under CSS with a community steering committee begins finding solutions to shelter overflow. Southcentral Foundation begins to implement mobile case management.
Year 5 (2009)	2.3.d	ASD Link to Housing First. ASD will develop outreach and referral system to be coordinated with student enrollment.	No action.
	2.5.b	Same as 2.3.b.	No action.
Year 5 (2009)	2.5.c	Mobile Case Management. Mobile case managers continue outreach to cars and camps (2.3.c).	No action.
	Year 10 (2014)	2.10.b	

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Action Group: Oversight Social Services/Case Management

Action Steps and Status

Proposed Accomplishment Year	Original Plan Reference	Summarized Action Step	Status Update: 2009

Targeted Case Intervention

Provide adequate support services for individuals and families to survive and succeed on their own and in the least restrictive environment of their choice.

Proposed Accomplishment Year	Original Plan Reference	Summarized Action Step	Status Update: 2009
Year 1 (2005)	5.1.a.	Case Management Inventory. Inventory case management resources currently available.	CSS and UAA do an inventory in 2005
	5.1.b.	Timely Case Management. Identify where (for example, which shelters) clients are receiving case management within 72 hours of admission and where they are not.	No action.
	5.1.c.	Case Management Client Reach. Identify which homeless groups are currently receiving case management and which are not.	No action.
	5.1.d.	Case Management Inventory Analysis. Identify gaps/redundancies in case management.	No action.
Year 3 (2007)	5.3.a.	Coordinated Assessments. All case managers are assessing clients' housing barriers, using common elements/form	HPRP Project continue to be ongoing, but more demand than resources.
	5.3.c.	Infrastructure and Support for Coordinated Housing First Approach. Housing assessments and resources training for case managers established and maintained in order to implement Housing First strategies.	RurAL CAP takes the lead by developing a Housing First approach for chronically homeless alcoholics case management program.
Year 5 (2009)	5.5.a.	Continuation of Year Three	
Year 10 (2014)	5.10.a.		

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Prevention

Promote prevention as the most effective and economically efficient path toward safe and affordable housing for all.

Action Group: Prevention

Action Steps

Proposed Accomplishment Year	Original Plan Reference	Summarized Action Step	Status Update: 2009
Year 1 (2005)	4.1.d.	Prevention. Identify, coordinate and advocate for top priority service prevention.	HPRP coordinates prevention services through four non-profits and MOA.
	4.1.e	Emergency Housing Fund. Develop an Emergency Housing fund from public and private donors for homeless prevention. (HPRP Funding)	ACH and HPRP. United Way begins a matching program for prevention funding and engages the faith-based community. Steps are made to engage utilities in prevention assistance.
Year 3 (2007)	4.3.d	Emergency Housing Fund. Continue and expand Emergency Housing Fund from public private donors for homeless prevention, link to needs identified in Housing Barrier Assessment system. Municipality of Anchorage provides \$150,000 in challenge grant funds towards Emergency Housing Fund.	No action.
	7.3.a.	Hard to House. Change admittance and eviction criteria in rental subsidy programs (especially Public Housing and Housing Choice Vouchers) to allow access by the hard-to-house homeless. Link these more accessible subsidies with supportive case management and eviction prevention services to ensure/"guarantee" successful tenancy.	Ongoing through AHFC, AMHTA Bridge Home, and Moving to Work. AHFC proposes to change housing choice voucher waitlist criteria.
	7.3.c.	Tenant Education. Tenant-education/"good tenant" certification and guarantee program established. (HPRP)	Salvation Army begins Ready to Rent classes through HPRP. AHFC buys rights to curriculum.
	7.3.d.	Eviction Prevention. Establish a special needs eviction prevention clearinghouse resource ("Housing advocate", or "ombudsman"), encourage households and landlords to contact this source before evictions, consider putting this step in lease.	No action.
	7.3.g.	Housing Choice Voucher Landlord Participation. AHFC's landlord outreach program encourages Housing Choice Voucher acceptance and promotes eviction prevention strategies (mediation, problem solving, negotiation).	No action.
Year 5 (2009)			
Year 10 (2014)			

